

Deutsche Rohstoff AG

Germany | Oil & Gas | MCap EUR 142.6m

20 June 2023

UPDATE



Should Deutsche Rohstoff pay a higher dividend? Probably not

What's it all about?

A countermotion proposing a FY22 dividend of EUR 2.60 instead of EUR 1.30 has been filed by Allerthal-Werke AG, a shareholder of Deutsche Rohstoff AG. Given the highly profitable investment opportunities in the Wyoming oilfield, we do not believe that a higher dividend than originally proposed would be in the interest of a majority of shareholders. However, even the higher dividend would not severely limit DRAG's future production plans, limiting the potential risk of the proposal.

BUY (BUY)

Target price
Current price
Up/downside

EUR 47.10 (47.10)
EUR 28.50
65.3%





MAIN AUTHOR

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Deutsche Rohstoff AG

Germany | Oil & Gas | MCap EUR 142.6m | EV EUR 199.3m

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Should Deutsche Rohstoff pay a higher dividend? Probably not

Countermotion for the FY22 dividend proposal. A shareholder of Deutsche Rohstoff AG (DRAG), Allerthal-Werke AG (ATW), has filed a countermotion for the AGM on June 29 regarding the dividend proposal. Executive and Supervisory Board of DRAG propose a dividend of EUR 1.30 for FY22, which translates into a dividend yield of c. 4.6%. The countermotion proposes a dividend of EUR 2.60, or a dividend yield of 9.1%. (Another countermotion proposes a dividend of EUR 1.75.)

Background on Allerthal-Werke. ATW is an investment company listed in Germany with a market cap of EUR 29m. ATW claims to have been a shareholder of DRAG for several years. ATW does not list DRAG among its 5 largest holdings, so we conclude that the holding is at most in the very low single-digit percentage range.

The rationale of the proposal. ATW argues that the dividend of EUR 1.30 only corresponds to a payout ratio of approx. 11% and complains about the alleged mismatch between the proposed dividend payout (EUR 6.5m) and the planned capex for FY23 and FY24 (EUR 200m combined), especially against the backdrop of recessionary risks and an oil price below DRAG's base case (WTI USD 75.00). ATW therefore proposes a higher dividend at the expense of capex.

Does the request have merit? According to the residual theory of dividends, DRAG should only pay dividends when all investment projects with a positive net present value have been exhausted. At current crude oil spot and futures prices, we estimate that the return on capital for a new well in Wyoming is approximately 25%, well above the cost of capital. By this reasoning, DRAG should not pay a dividend and should continue to invest in new wells at a pace limited only by operational and financial constraints. However, the bird-in-the-hand theory suggests that some shareholders prefer a certain dividend today to an uncertain capital gain tomorrow, which could be the rationale here. Alternatively, it might be profit-maximizing to delay oil production if there is an expectation that oil prices will rise significantly in the future - but that does not seem to be the case here.

Our verdict. All things considered, we do not believe that a higher dividend than originally proposed would be in the interest of a majority of shareholders. However, even the higher proposal would not severely limit DRAG's future production plans.

Deutsche Rohstoff AG	2020	2021	2022	2023E	2024E	2025E
Sales	38.7	73.3	165.4	163.1	175.9	151.1
Growth yoy	-6.1%	89.5%	125.6%	-1.4%	7.8%	-14.1%
EBITDA	23.9	66.1	139.1	127.0	139.2	120.0
EBIT	-16.1	32.6	91.4	76.4	87.9	76.5
Net profit	-15.5	24.8	60.8	53.5	63.1	53.6
Net debt (net cash)	105.6	93.9	55.7	112.8	111.6	110.5
Net debt/EBITDA	4.4x	1.4x	0.4x	0.9x	0.8x	0.9x
EPS reported	-3.13	5.01	12.15	10.68	12.62	10.72
DPS	0.00	0.60	1.30	1.32	1.34	1.37
Dividend yield	0.0%	2.1%	4.6%	4.6%	4.7%	4.8%
Gross profit margin	70.0%	75.3%	81.6%	85.8%	87.6%	88.4%
EBITDA margin	61.9%	90.1%	84.1%	77.8%	79.1%	79.4%
EBIT margin	-41.7%	44.4%	55.3%	46.9%	49.9%	50.6%
ROCE	-8.2%	13.9%	33.3%	22.0%	21.9%	17.2%
EV/EBITDA	10.4x	3.6x	1.4x	2.0x	1.8x	2.1x
EV/EBIT	-15.4x	7.3x	2.2x	3.4x	2.9x	3.3x
PER	-9.1x	5.7x	2.3x	2.7x	2.3x	2.7x
FCF yield	-12.4%	15.2%	70.5%	27.5%	38.1%	29.1%

Source: Company data, AlsterResearch



Source: Company data, AlsterResearch

High/low 52 weeks 33 Price/Book Ratio

33.60 / 20.10 1.1x

Ticker / Symbols

ISIN DE000A0XYG76 WKN A0XYG7 Bloomberg DR0:GR

Changes in estimates

σα 9				
		Sales	EBIT	EPS
2023E	old	163.1	76.4	10.68
	Δ	-0.0%	-0.0%	0.0%
2024E	old	175.9	87.9	12.62
	Δ	-0.0%	0.0%	-0.0%
2025E	old	151.1	76.5	10.72
	Δ	0.0%	-0.0%	0.0%

Key share data

Number of shares: (in m pcs) 5.00 Book value per share: (in EUR) 25.78 Ø trading volume: (12 months) 15,500

Major shareholders

Management and Sup. Board 10.0% Free Float 90.0%

Company description

Deutsche Rohstoff identifies, develops and sells attractive natural resource assets in North America, Australia and Europe. The focus is on the development of oil and gas reserves in the USA. Metals such as tungsten, lithium and gold complete the portfolio.





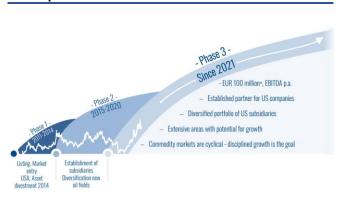
P&L data	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023
Sales	20.9	14.4	20.1	28.1	44.2	46.0	47.2	42.7
yoy growth in %	108.9%	131.4%	217.0%	56.7%	111.4%	219.7%	134.7%	52.0%
Gross profit	16.0	10.0	14.7	23.4	36.7	38.2	36.7	34.3
Gross margin in %	76.6%	69.7%	73.0%	83.3%	83.2%	83.1%	77.7%	80.4%
EBITDA	18.6	12.2	14.0	25.2	38.8	38.3	36.8	32.3
EBITDA margin in %	89.2%	84.8%	69.5%	89.8%	87.8%	83.4%	77.8%	75.7%
EBIT	8.2	5.1	5.0	17.0	26.0	26.3	22.1	20.6
EBIT margin in %	39.3%	35.3%	24.7%	60.6%	58.9%	57.2%	46.9%	48.3%
EBT	6.8	4.0	3.3	15.1	25.0	24.9	20.9	19.2
taxes paid	1.0	0.1	-1.7	2.8	4.8	4.8	7.3	4.6
tax rate in %	14.1%	2.0%	-52.1%	18.3%	19.3%	19.3%	35.1%	23.8%
net profit	5.5	3.8	4.4	11.9	17.8	17.9	13.2	14.3
yoy growth in %	na%	na%	na%	7.8%	222.7%	367.0%	197.8%	20.4%
EPS	1.11	0.77	0.89	2.36	3.56	3.58	2.64	2.86





Investment case in six charts

Development Phases of DRAG



Oil and gas production in the USA - 60,000 acres - Approx. 1,200 B0EPD 2022 - 29+ wells, Wi* - 70% - Future Locations*: 100+ - 6,000 acres - Approx. 7,000 B0EPD 2022 - 87 wells*, Wi* - 60% - Future Locations: 0 - 6,400 acres - Approx. 1,100 B0EPD 2022 - 180 holes, Wi* - 5% - Future Locations Net: 4

Reserves Highlights

+3%

PDP reserve replacement despite high 2022 production **+22%**

Proved reserves increase due to investments & in field development

Proved developed reserves (NYMEX 30. Dec 22)

Cash Flow: USD 351.4m Discounted Cash Flow:

USD 246.5m

Proved reserves

Cash Flow: USD 650.5m **Discounted Cash Flow:**

USD 351.8m

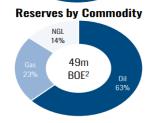
Total reserves

Cash Flow: USD 799.8m **Discounted Cash Flow:**

USD 372.0m

Reserve values by Category Reserve val



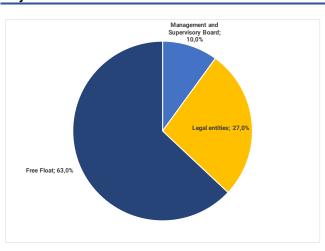


Rising demand, unlikely to peak before 2030

Oil demand to reach 107.5 mbd by 2030 110 App 100 99,8 99



Major shareholder





SWOT analysis

Strengths

- · Experienced and successful management
- Massive oil reserves and cash flows in Wyoming
- Strong technical expertise
- Strategic partnerships

Weaknesses

- Volatile commodity prices
- Limited financial resources and visibility in capital markets

Opportunities

- High population growth and low demand per capita for oil in developing countries
- Russian sanctions lead to more US oil and gas exports
- · Pent-up demand after end of lock down in China
- Benefit from tungsten demand through investment of nearly EUR 30m in tungsten producer Almonty Industries
- Early-stage activities in battery minerals like lithium

Threats

- Volatile oil and gas prices no new wells would be drilled if the price of WTI crude remained below USD 50/BBL for a prolonged period.
- Oil exploration and production, transport accidents
- Cost inflation (materials, personnel, financing), which could lead to delay
 of production growth targets
- Volatile EUR/USD exchange rate
- Risks in junior mining investments where metals can't be economically extracted





Valuation

DCF Model

The DCF model results in a fair value of EUR 47.33 per share:

Top-line growth: We expect DRAG to grow revenues at a CAGR of 0.1% between 2023E and 2030E. The long-term growth rate is set at negative -10.0% to reflect the fact that oil demand is expected to peak in 2030.

ROCE. Returns on capital are developing from 24.6% in 2023E to 12.6% in 2030E.

WACC. Starting point is a historical equity beta of 0.80. Unleverering and correcting for mean reversion yields an asset beta of 1.09 (which also is the unlevered beta for U.S. companies in sector Oil/Gas). Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 13.6%. With pre-tax cost of borrowing at 6.0%, a tax rate of 23.0% and target debt/equity of 1.0 this results in a long-term WACC of 9.1%.

28.50

DCF (EURm) (except per share data and beta)	2023E	2024E	2025E	2026E	2027E	2028E	2029E	2030E	Terminal value
NOPAT	62.9	72.4	63.0	65.7	68.1	70.6	73.0	71.9	
Depreciation & amortization	50.5	51.3	43.5	43.8	44.5	45.3	46.3	45.2	
Change in working capital	-11.4	-8.3	-5.2	-7.0	-0.7	-0.7	-0.7	0.4	
Chg. in long-term provisions	-0.5	2.5	-4.9	0.7	0.8	0.9	0.9	-0.6	
Capex	-138.7	-96.1	-75.2	-75.3	-75.4	-75.5	-75.7	-65.5	
Cash flow	-37.1	21.9	21.2	27.9	37.3	40.5	43.7	51.4	242.0
Present value	-35.5	19.2	17.0	20.5	25.1	25.0	24.7	26.6	125.6
WACC	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%	9.1%

DCF per share derived from	
Total present value	248.2
Mid-year adj. total present value	259.3
Net debt / cash at start of year	55.7
Financial assets	34.2
Provisions and off b/s debt	1.0
Equity value	236.8
No. of shares outstanding	5.0
Discounted cash flow / share	47.33
upside/(downside)	66.1%

DCF avg. growth and earnings assumptions	
Planning horizon avg. revenue growth (2023E-2030E)	0.1%
Terminal value growth (2030E - infinity)	-10.0%
Terminal year ROCE	12.6%
Terminal year WACC	9.1%

Terminal WACC derived from	
Cost of borrowing (before taxes)	6.0%
Long-term tax rate	23.0%
Equity beta	0.80
Unlevered beta (industry or company)	1.09
Target debt / equity	1.0
Relevered beta	1.93
Risk-free rate	2.0%
Equity risk premium	6.0%
Cost of equity	13.6%

Sensitivity ana	ılysis DCF							
		Long term o	jrowth				Share of present value	
		-11.0%	-10.5%	-10.0%	-9.5%	-9.0%		
WACC	2.0%	38.4	38.9	39.5	40.2	40.8	2023E-2026E	8.6%
×	1.0%	41.9	42.5	43.2	43.9	44.7	2027E-2030E	40.8%
je in nts)	0.0%	45.7	46.5	47.3	48.2	49.1	terminal value	50.6%
ang poir	-1.0%	50.1	51.0	52.0	53.0	54.0		
Change i (%-points	-2.0%	55.0	56.1	57.2	58.4	59.7		

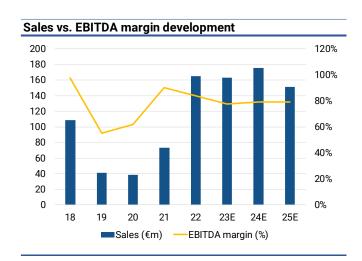
Source: AlsterResearch

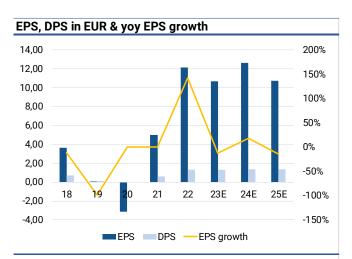
Share price

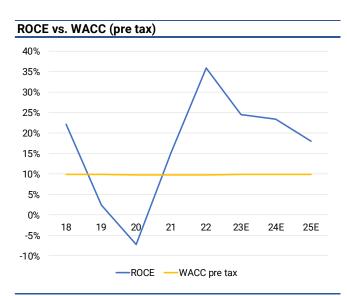


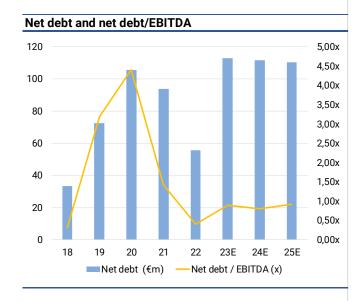


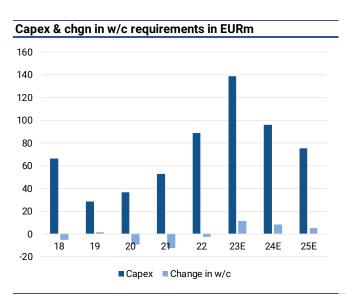
Financials in six charts

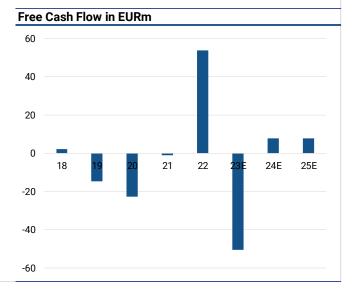
















Financials

Profit and loss (EURm)	2020	2021	2022	2023E	2024E	2025E
Net sales	38.7	73.3	165.4	163.1	175.9	151.1
Sales growth	-6.1%	89.5%	125.6%	-1.4%	7.8%	-14.1%
Change in finished goods and work-in-process	0.0	-0.0	-0.0	-0.0	-0.0	-0.0
Total sales	38.7	73.3	165.4	163.1	175.9	151.1
Material expenses	11.6	18.1	30.4	23.0	21.7	17.5
Gross profit	27.1	55.2	135.0	140.0	154.1	133.6
Other operating income	7.7	23.0	25.9	0.0	0.0	0.0
Personnel expenses	3.6	5.1	6.5	6.5	7.9	7.6
Other operating expenses	7.2	7.0	15.3	6.5	7.0	6.0
EBITDA	23.9	66.1	139.1	127.0	139.2	120.0
Depreciation	31.5	30.3	42.2	48.9	49.5	41.5
EBITA	-7.5	35.7	96.9	78.1	89.6	78.4
Amortisation of goodwill and intangible assets	8.6	3.2	5.5	1.6	1.8	2.0
EBIT	-16.1	32.6	91.4	76.4	87.9	76.5
Financial result	-6.4	-5.5	-5.5	-12.3	-12.1	-12.1
Recurring pretax income from continuing operations	-22.5	27.1	85.9	64.2	75.8	64.4
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	-22.5	27.1	85.9	64.2	75.8	64.4
Taxes	-6.4	0.7	19.8	14.7	17.4	14.8
Net income from continuing operations	-16.1	26.4	66.2	49.4	58.3	49.6
Result from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-16.1	26.4	66.2	49.4	58.3	49.6
Minority interest	0.6	1.6	5.4	4.0	4.8	4.1
Net profit (reported)	-15.5	24.8	60.8	53.5	63.1	53.6
Average number of shares	4.95	4.95	5.00	5.00	5.00	5.00
EPS reported	-3.13	5.01	12.15	10.68	12.62	10.72

Profit and loss (common size)	2020	2021	2022	2023E	2024E	2025E
Net sales	100%	100%	100%	100%	100%	100%
Change in finished goods and work-in-process	0%	-0%	-0%	-0%	-0%	-0%
Total sales	100%	100%	100%	100%	100%	100%
Material expenses	30%	25%	18%	14%	12%	12%
Gross profit	70%	75%	82%	86%	88%	88%
Other operating income	20%	31%	16%	0%	0%	0%
Personnel expenses	9%	7%	4%	4%	4%	5%
Other operating expenses	19%	10%	9%	4%	4%	4%
EBITDA	62%	90%	84%	78%	79%	79%
Depreciation	81%	41%	25%	30%	28%	27%
EBITA	-19%	49%	59%	48%	51%	52%
Amortisation of goodwill and intangible assets	22%	4%	3%	1%	1%	1%
EBIT	-42%	44%	55%	47%	50%	51%
Financial result	-17%	-8%	-3%	-8%	-7%	-8%
Recurring pretax income from continuing operations	-58%	37%	52%	39%	43%	43%
Extraordinary income/loss	0%	0%	0%	0%	0%	0%
Earnings before taxes	-58%	37%	52%	39%	43%	43%
Taxes	-17%	1%	12%	9%	10%	10%
Net income from continuing operations	-42%	36%	40%	30%	33%	33%
Result from discontinued operations (net of tax)	0%	0%	0%	0%	0%	0%
Net income	-42%	36%	40%	30%	33%	33%
Minority interest	2%	2%	3%	2%	3%	3%
Net profit (reported)	-40%	34%	37%	33%	36%	35%





Balance sheet (EURm)	2020	2021	2022	2023E	2024E	2025E
Intangible assets (exl. Goodwill)	20.6	28.6	32.5	35.8	39.2	41.8
Goodwill	1.3	1.3	1.2	1.2	1.2	1.:
Property, plant and equipment	112.8	149.1	192.6	277.6	318.9	347.9
Financial assets	37.2	35.1	34.2	34.2	34.2	34.:
FIXED ASSETS	171.8	214.0	260.5	348.7	393.5	425.
Inventories	0.2	0.2	0.1	0.1	0.1	0.
Accounts receivable	3.5	16.8	28.6	28.2	30.5	26.:
Other current assets	0.0	1.1	5.0	5.0	5.0	5.0
Liquid assets	22.8	23.5	54.2	27.2	28.4	34.
Deferred taxes	0.0	0.0	1.0	1.0	1.0	1.0
Deferred charges and prepaid expenses	8.4	9.4	0.9	0.8	0.9	0.8
CURRENT ASSETS	34.9	51.0	89.8	62.3	65.8	67.
TOTAL ASSETS	206.7	265.0	350.3	411.0	459.3	492.6
SHAREHOLDERS EQUITY	39.4	72.7	129.0	171.9	223.6	266.
MINORITY INTEREST	6.2	7.4	3.4	3.4	3.4	3.4
Long-term debt	114.4	97.8	109.8	120.0	110.0	115.0
Provisions for pensions and similar obligations	0.0	0.0	1.0	1.0	1.1	0.9
Other provisions	22.5	36.8	31.6	31.2	33.6	28.
Non-current liabilities	136.9	134.6	142.5	152.2	144.7	144.
short-term liabilities to banks	14.0	19.6	0.1	20.0	30.0	30.
Accounts payable	2.9	20.8	11.4	8.6	8.1	6.
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	-7.9	-8.1	28.7	19.6	14.1	6.
Deferred taxes	15.2	18.0	35.2	35.2	35.2	35.
Deferred income	0.0	0.0	0.2	0.2	0.2	0.
Current liabilities	24.2	50.3	75.5	83.6	87.6	77.
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	206.7	265.0	350.3	411.0	459.3	492.
Balance sheet (common size)						
Daiance Sheet (Common Size)	2020	2021	2022	2023E	2024E	2025
<u> </u>	2020 10%	2021 11%	2022 9%	2023E 9%	2024E 9%	
Intangible assets (excl. Goodwill)						89
Intangible assets (excl. Goodwill) Goodwill	10% 1%	11%	9%	9%	9%	8 9
Intangible assets (excl. Goodwill)	10%	11% 0%	9% 0%	9% 0%	9% 0%	89 09 719
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment	10% 1% 55%	11% 0% 56%	9% 0% 55%	9% 0% 68%	9% 0% 69%	2025 89 09 719 79 869
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets	10% 1% 55% 18%	11% 0% 56% 13%	9% 0% 55% 10%	9% 0% 68% 8%	9% 0% 69% 7%	89 09 719 79
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories	10% 1% 55% 18% 83%	11% 0% 56% 13% 81%	9% 0% 55% 10% 74%	9% 0% 68% 8% 85%	9% 0% 69% 7% 86%	89 09 719 79 869 09
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS	10% 1% 55% 18% 83% 0%	11% 0% 56% 13% 81% 0%	9% 0% 55% 10% 74% 0%	9% 0% 68% 8% 85% 0%	9% 0% 69% 7% 86% 0%	8% 0% 71% 7% 86% 0%
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets	10% 1% 55% 18% 83% 0% 2%	11% 0% 56% 13% 81% 0%	9% 0% 55% 10% 74% 0% 8%	9% 0% 68% 8% 85% 0% 7%	9% 0% 69% 7% 86% 0% 7%	89 09 719 79 869 09 59
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable	10% 1% 55% 18% 83% 0% 2% 0%	11% 0% 56% 13% 81% 0% 6%	9% 0% 55% 10% 74% 0% 8%	9% 0% 68% 8% 85% 0% 7%	9% 0% 69% 7% 86% 0% 7%	89 09 719 79 869 09 59
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets	10% 1% 55% 18% 83% 0% 2% 0% 11%	11% 0% 56% 13% 81% 0% 6% 0%	9% 0% 55% 10% 74% 0% 8% 1%	9% 0% 68% 8% 85% 0% 7% 1%	9% 0% 69% 7% 86% 0% 7% 1%	89 09 719 79 869 09 55 19
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes	10% 1% 55% 18% 83% 0% 2% 0% 11%	11% 0% 56% 13% 81% 0% 6% 0% 9%	9% 0% 55% 10% 74% 0% 8% 1% 15%	9% 0% 68% 8% 85% 0% 7% 1% 7%	9% 0% 69% 7% 86% 0% 7% 1% 6%	89 09 719 79 869 09 59 19 79 09
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4%	11% 0% 56% 13% 81% 0% 6% 0% 9% 0% 4% 19%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 0% 14%	89 09 719 79 869 09 59 19 09 09 149
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17%	11% 0% 56% 13% 81% 0% 6% 0% 9% 19% 19%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0% 15%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100%	89 09 719 79 869 09 59 19 79 09 149
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100%	11% 0% 56% 13% 81% 0% 6% 0% 9% 19% 19% 100% 27%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 10% 42%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100%	89 09 719 79 869 09 59 19 09 09 149 1009
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3%	11% 0% 56% 13% 81% 0% 6% 0% 9% 19% 100% 27% 3%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37%	9% 0% 68% 8% 85% 0% 7% 1% 0% 0% 15% 100% 42%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49%	89 09 719 79 869 09 55 19 09 149 1009
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37% 1% 31%	9% 0% 68% 8% 85% 0% 7% 1% 0% 0% 15% 100% 42% 1% 29%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24%	89 09 719 869 09 59 19 79 09 149 1009 549 19
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred taxes CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 47% 100% 19% 3% 55% 0%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37% 1% 31% 0%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 15% 100% 42% 1% 29% 0%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24% 0%	89 09 719 79 869 09 59 19 79 09 149 1009 549
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 26% 100% 37% 1% 31% 0% 9%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 15% 100% 42% 1% 29% 0% 8%	9% 0% 69% 7% 86% 0% 7% 11% 6% 0% 14% 100% 49% 1% 24% 0% 7%	86 0° 71° 86° 0° 5° 1° 0° 14° 100° 54° 1° 23° 0°
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 26% 100% 37% 1% 31% 0% 9% 41%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 15% 100% 42% 1% 29% 0% 8% 37%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24% 0% 7% 32%	86 0° 711 7° 866 0° 5° 1° 0° 146 100° 54° 23° 0° 6° 29°
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66% 7%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 26% 100% 37% 1% 31% 0% 9% 41%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24% 0% 7% 32%	86 0° 71° 866 0° 5° 1° 7° 0° 14° 100° 54° 1° 23° 6° 6°
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66% 7% 1%	11% 0% 56% 13% 81% 0% 6% 0% 9% 0% 4% 19% 100% 27% 3% 37% 0% 14% 51% 7% 8%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 26% 100% 37% 1% 31% 0% 9% 41% 0% 3%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5% 2%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24% 0% 7% 32% 7%	8' 0' 71' 7' 866 0' 5' 1' 7' 0' 140' 100' 54' 23' 0' 6' 29' 6
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable Advance payments received on orders	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66% 7% 1%	11% 0% 56% 13% 81% 0% 6% 0% 9% 0% 4% 19% 100% 27% 3% 37% 0% 14% 51% 7% 8%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 26% 100% 37% 1% 31% 0% 9% 41% 0% 3% 0%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5% 2% 0%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 14% 100% 49% 1% 24% 0% 7% 32% 7% 2% 0%	86 0° 71° 86° 0° 5° 1° 7° 0° 14° 100° 54° 23° 0° 6° 29° 6°
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66% 7% 1% 0% -4%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37% 1% 31% 0% 9% 41% 0% 3% 0% 8%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5% 2% 0% 5%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 0% 14% 100% 49% 1% 24% 0% 7% 32% 7% 2% 0% 3%	89 09 719 79 869 09 59 19 1009 149 1009 549 69 69 69 69 69 69 69 69 69 6
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 44% 17% 100% 19% 3% 55% 0% 11% 66% 7% 1% 0% -4% 7%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37% 1% 31% 0% 9% 41% 0% 3% 0% 8% 10%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5% 2% 0% 5%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 0% 14% 100% 49% 1% 24% 0% 7% 32% 7% 2% 0% 3% 8%	89 09 719 79 869 09 59 19 79 09 149 1009 549 19 239 69 69 19 79
Intangible assets (excl. Goodwill) Goodwill Property, plant and equipment Financial assets FIXED ASSETS Inventories Accounts receivable Other current assets Liquid assets Deferred taxes Deferred taxes Deferred charges and prepaid expenses CURRENT ASSETS TOTAL ASSETS SHAREHOLDERS EQUITY MINORITY INTEREST Long-term debt Provisions for pensions and similar obligations Other provisions Non-current liabilities short-term liabilities to banks Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	10% 1% 55% 18% 83% 0% 2% 0% 11% 0% 4% 17% 100% 19% 3% 55% 0% 11% 66% 7% 1% 0% -4%	11%	9% 0% 55% 10% 74% 0% 8% 1% 15% 0% 0% 26% 100% 37% 1% 31% 0% 9% 41% 0% 3% 0% 8%	9% 0% 68% 8% 85% 0% 7% 1% 7% 0% 0% 15% 100% 42% 1% 29% 0% 8% 37% 5% 2% 0% 5%	9% 0% 69% 7% 86% 0% 7% 1% 6% 0% 0% 14% 100% 49% 1% 24% 0% 7% 32% 7% 2% 0% 3%	89 09 719 79 869 09 59 19 1009 149 239 69 69 19 19 19 19 19 19 19 19 19 19 19 19 19





	2021	2022	2023E	2024E	2025E
-16.1	26.4	66.2	49.4	58.3	49.6
37.7	32.8	39.8	48.9	49.5	41.5
0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.0	1.6	1.8	2.0
-16.7	-19.8	34.2	-0.5	2.5	-4.9
4.9	39.4	140.2	99.5	112.2	88.2
0.0	0.0	-3.3	0.0	0.0	0.0
0.0	0.0	-3.3	0.4	-2.2	4.3
-2.2	19.4	9.2	-2.8	-0.5	-1.6
11.3	-7.0	0.0	-9.1	-5.6	-7.9
9.1	12.4	2.5	-11.4	-8.3	-5.2
14.0	51.8	142.7	88.1	103.9	83.0
-36.8	-52.8	-88.9	-138.7	-96.1	-75.2
0.0	0.0	-3.7	0.0	0.0	0.0
-12.0	21.9	14.0	0.0	0.0	0.0
0.1	1.6	6.5	0.0	0.0	0.0
-48.7	-29.3	-72.2	-138.7	-96.1	-75.2
-34.7	22.5	70.6	-50.6	7.8	7.8
-9.3	-12.7	-8.1	30.1	0.0	5.0
0.0	0.0	0.0	0.0	0.0	0.0
0.0	0.0	0.9	0.0	0.0	0.0
-0.5	0.0	-2.7	-6.5	-6.6	-6.7
-7.2	-7.6	-23.2	0.0	0.0	0.0
-0.6	0.6	-0.0	0.0	0.0	0.0
-17.7	-19.7	-34.7	23.6	-6.6	-1.7
-52.4	2.8	35.8	-27.0	1.2	6.1
8.2	11.6	47.4	20.4	21.6	27.7
	37.7 0.0 0.0 0.0 -16.7 4.9 0.0 0.0 -2.2 11.3 9.1 14.0 -36.8 0.0 -12.0 0.1 -48.7 -34.7 -9.3 0.0 0.0 -0.5 -7.2 -0.6 -17.7 -52.4	37.7 32.8 0.0 0.0 0.0 0.0 -16.7 -19.8 4.9 39.4 0.0 0.0 0.0 0.0 -2.2 19.4 11.3 -7.0 9.1 12.4 14.0 51.8 -36.8 -52.8 0.0 0.0 -12.0 21.9 0.1 1.6 -48.7 -29.3 -34.7 22.5 -9.3 -12.7 0.0 0.0 0.0 0.0 -0.5 0.0 -7.2 -7.6 -0.6 0.6 -17.7 -19.7 -52.4 2.8	37.7 32.8 39.8 0.0 0.0 0.0 0.0 0.0 0.0 -16.7 -19.8 34.2 4.9 39.4 140.2 0.0 0.0 -3.3 0.0 0.0 -3.3 -2.2 19.4 9.2 11.3 -7.0 0.0 9.1 12.4 2.5 14.0 51.8 142.7 -36.8 -52.8 -88.9 0.0 0.0 -3.7 -12.0 21.9 14.0 0.1 1.6 6.5 -48.7 -29.3 -72.2 -34.7 22.5 70.6 -9.3 -12.7 -8.1 0.0 0.0 0.0 0.0 0.0 0.9 -0.5 0.0 -2.7 -7.2 -7.6 -23.2 -0.6 0.6 -0.0 -17.7 -19.7 -34.7	37.7 32.8 39.8 48.9 0.0 0.0 0.0 0.0 0.0 0.0 0.0 1.6 -16.7 -19.8 34.2 -0.5 4.9 39.4 140.2 99.5 0.0 0.0 -3.3 0.0 0.0 0.0 -3.3 0.4 -2.2 19.4 9.2 -2.8 11.3 -7.0 0.0 -9.1 9.1 12.4 2.5 -11.4 14.0 51.8 142.7 88.1 -36.8 -52.8 -88.9 -138.7 0.0 0.0 -3.7 0.0 -12.0 21.9 14.0 0.0 -12.0 21.9 14.0 0.0 -48.7 -29.3 -72.2 -138.7 -34.7 22.5 70.6 -50.6 -9.3 -12.7 -8.1 30.1 0.0 0.0 0.0 0.0 <t< td=""><td>37.7 32.8 39.8 48.9 49.5 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 1.6 1.8 -16.7 -19.8 34.2 -0.5 2.5 4.9 39.4 140.2 99.5 112.2 0.0 0.0 -3.3 0.0 0.0 0.0 0.0 -3.3 0.4 -2.2 -2.2 19.4 9.2 -2.8 -0.5 11.3 -7.0 0.0 -9.1 -5.6 9.1 12.4 2.5 -11.4 -8.3 14.0 51.8 142.7 88.1 103.9 -36.8 -52.8 -88.9 -138.7 -96.1 0.0 0.0 -3.7 0.0 0.0 -12.0 21.9 14.0 0.0 0.0 -12.0 21.9 14.0 0.0 0.0</td></t<>	37.7 32.8 39.8 48.9 49.5 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 1.6 1.8 -16.7 -19.8 34.2 -0.5 2.5 4.9 39.4 140.2 99.5 112.2 0.0 0.0 -3.3 0.0 0.0 0.0 0.0 -3.3 0.4 -2.2 -2.2 19.4 9.2 -2.8 -0.5 11.3 -7.0 0.0 -9.1 -5.6 9.1 12.4 2.5 -11.4 -8.3 14.0 51.8 142.7 88.1 103.9 -36.8 -52.8 -88.9 -138.7 -96.1 0.0 0.0 -3.7 0.0 0.0 -12.0 21.9 14.0 0.0 0.0 -12.0 21.9 14.0 0.0 0.0

Regional sales split (EURm)	2020	2021	2022	2023E	2024E	2025E
Domestic	0.0	0.0	0.0	0.0	0.0	0.0
Europe (ex domestic)	0.0	0.0	0.0	0.0	0.0	0.0
The Americas	38.7	73.3	165.4	163.1	175.9	151.1
Asia	0.0	0.0	0.0	0.0	0.0	0.0
Rest of World	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	38.7	73.3	165.4	163.1	175.9	151.1

Regional sales split (common size)	2020	2021	2022	2023E	2024E	2025E
Domestic	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Europe (ex domestic)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
The Americas	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Asia	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rest of World	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100%	100%	100%	100%	100%	100%





Ratios	2020	2021	2022	2023E	2024E	2025E
Per share data						
Earnings per share reported	-3.13	5.01	12.15	10.68	12.62	10.72
Cash flow per share	-3.53	4.34	20.10	7.83	10.87	8.29
Book value per share	7.96	14.68	25.78	34.35	44.69	53.26
Dividend per share	0.00	0.60	1.30	1.32	1.34	1.37
Valuation						
P/E	-9.1x	5.7x	2.3x	2.7x	2.3x	2.7x
P/CF	-8.1x	6.6x	1.4x	3.6x	2.6x	3.4x
P/BV	3.6x	1.9x	1.1x	0.8x	0.6x	0.5x
Dividend yield (%)	0.0%	2.1%	4.6%	4.6%	4.7%	4.8%
FCF yield (%)	-12.4%	15.2%	70.5%	27.5%	38.1%	29.1%
EV/Sales	6.4x	3.2x	1.2x	1.6x	1.5x	1.7x
EV/EBITDA	10.4x	3.6x	1.4x	2.0x	1.8x	2.1x
EV/EBIT	-15.4x	7.3x	2.2x	3.4x	2.9x	3.3x
Income statement (EURm)						
Sales	38.7	73.3	165.4	163.1	175.9	151.1
yoy chg in %	-6.1%	89.5%	125.6%	-1.4%	7.8%	-14.1%
Gross profit	27.1	55.2	135.0	140.0	154.1	133.6
Gross margin in %	70.0%	75.3%	81.6%	85.8%	87.6%	88.4%
EBITDA	23.9	66.1	139.1	127.0	139.2	120.0
EBITDA margin in %	61.9%	90.1%	84.1%	77.8%	79.1%	79.4%
EBIT	-16.1	32.6	91.4	76.4	87.9	76.5
EBIT margin in %	-41.7%	44.4%	55.3%	46.9%	49.9%	50.6%
Net profit	-15.5	24.8	60.8	53.5	63.1	53.6
Cash flow statement (EURm)						
CF from operations	14.0	51.8	142.7	88.1	103.9	83.0
Capex	-36.8	-52.8	-88.9	-138.7	-96.1	-75.2
Maintenance Capex	31.5	30.3	42.2	48.9	49.5	41.5
Free cash flow	-22.9	-1.0	53.8	-50.6	7.8	7.8
Balance sheet (EURm)						
Intangible assets	21.9	29.8	33.7	36.9	40.4	43.0
Tangible assets	112.8	149.1	192.6	277.6	318.9	347.9
Shareholders' equity	39.4	72.7	129.0	171.9	223.6	266.5
Pension provisions	0.0	0.0	1.0	1.0	1.1	0.9
Liabilities and provisions	150.9	154.2	142.5	172.2	174.7	174.8
Net financial debt	105.6	93.9	55.7	112.8	111.6	110.5
w/c requirements	0.8	-3.8	17.4	19.7	22.5	19.7
Ratios						
ROE	-40.8%	36.2%	51.3%	28.7%	26.1%	18.6%
ROCE	-8.2%	13.9%	33.3%	22.0%	21.9%	17.2%
Net gearing	267.8%	129.1%	43.2%	65.7%	49.9%	41.5%
Net debt / EBITDA	4.4x	1.4x	0.4x	0.9x	0.8x	0.9x





Conflicts of interest

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Company	Disclosure
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